

Item No. 6.2	Classification: Open	Date: 23 March 2022	Meeting Name: Council Assembly
Report title:		Pay Policy Statement	
Ward(s) or groups affected:		All	
From:		Chief Executive	

RECOMMENDATION

1. That the council's pay policy statement, as set out in Appendix 1, is approved.

BACKGROUND INFORMATION

2. The Localism Act 2011 ("the Act") sets down requirements on authorities to prepare pay policy statements on an annual basis. These statements must describe an authority's policy for the pay of its workforce and be agreed annually in advance of the coming financial year. The Department of Communities and Local Government published initial guidance for local authorities on preparing their statements, which they further supplemented in February 2013, and has been taken into account in developing the pay policy statement given in Appendix 1.

KEY ISSUES FOR CONSIDERATION

3. Pay policy statements must be published and thus open to public scrutiny. Under the Act, the statement must describe specific elements of remuneration paid to chief officers. The roles of chief officers are defined and accord with the descriptions used in the Local Government and Housing Act 1989, these being:
 - The head of the authority's paid service designated under section 4(1) of that Act
 - Its monitoring officer designated under section 5(1) of that Act
 - A statutory chief officer mentioned in section 2(6) of that Act
 - A non-statutory chief officer mentioned in section 2(7) of that Act
 - A deputy chief officer mentioned in section 2(8) of that Act.
4. Nothing in the Act supersedes existing responsibilities and duties placed on authorities in their role as employers. Each local authority is an individual employer in its own right and has the autonomy to make decisions on pay that are appropriate. Instead, the Act focuses on requiring authorities to be more open about their policies and how decisions are made.
5. The Act does not require authorities to publish specific salary data as part of the pay policy statement. Doing so risks data being out of date where any pay awards apply. The declaration of specific salary information is managed by the publication of the statement of accounts and other information under data transparency arrangements. Such specific information is published on the council's website.
6. Appendix 1 to this report sets out the proposed pay policy statement for agreement by Council Assembly. This reflects the scope of the posts to be captured and the range of information to be included; as defined in the Act. Additionally the Local Government Transparency Code 2015 requires that councils publish the pay

multiplier, defined as the ratio between the highest paid taxable earnings for the given year and the median taxable earnings figure of the whole of the authority's workforce. As per the regulations this will coincide with reporting at the end of the financial year and will be published on the council's website. An assessment, using salary information from January 2022, shows that the ratio between the top earner and median earnings is 5.78 to 1. As shown in the table below this ratio has varied slightly from year to year, but represents a reduction compared to 2021.

Year	Ratio
2016	6.02
2017	6.03
2018	6.19
2019	6.19
2020	6.03
2021	6.03
2022	5.78

7. Our ratio is comparable to that reported by most other London boroughs. Information is available from 22 other London councils; 16 have a ratio of 5.9 or lower, 3 have a ratio that is between 6.0 and 6.9 to 1, and 3 have a ratio higher than 7 to 1.
8. For the purpose of this report Appendix 3 provides the council's salary and grading structure for the current year (1 April 2021 to 31 March 2022). Southwark uses the pay spines set by the National Joint Council (NJC) for Local Authorities as adjusted by the Greater London Provisional Council (GLPC) for inner London. These pay spinal points incorporate London Living Wage. *Please note, this is subject to National Pay Award Agreement. At the time of development of this document National Negotiations were in process. This Pay Policy Statement will be updated in line with outcome of negotiations.*

Senior managers

9. The pay policy statement is primarily concerned with the salary arrangements of chief officers as defined in the Local Government and Housing Act 1989 (as above).
10. Performance is rewarded through award of incremental progression based on clear achievement.

New employees

11. Members will note that the proposed pay policy statement also makes specific reference to the salary package for staff newly appointed to senior management posts. The Act amended section 112 Local Government Act 1972 (appointment of staff) to provide:

“A local authority's power to appoint officers on such reasonable terms and conditions as the authority thinks fit is subject to section 41 of the Localism Act 2011 – (requirement for determinations relating to terms and conditions of chief officers to comply with pay policy statement)”.

12. Elected members have a special role in the appointment of chief officers and deputy chief officers as defined, whereby they are notified of the offer of

appointment and given the opportunity to raise any well founded and material objection to the proposals for this appointment. To meet requirements under “the Act”, notification of an appointment includes confirmation of the salary package which attaches to the post and accordance with the council’s pay policy statement.

Leaving the Council

13. The government put in place regulations to bring into force a £95,000 exit pay cap on local authorities in November 2020. However, on 12 February 2021 HMG (Treasury) confirmed that the regulations were to be dis-applied with immediate effect.
14. As a result, the regulations are not included in the Pay Policy Statement. The Pay Policy Statement instead records the Council’s requirement for Full Council to approve any termination packages for members of staff that exceed £100,000, in line with the supplementary guidance issued by The Department of Communities and Local Government in February 2013. The requirement is as per previous iterations of the Council Pay Policy Statement prior to the government’s consultation on the introduction of a public sector wide pay cap which began in 2015.

Lowest paid employees

15. The Act requires the council to describe the relationship between the remuneration of its chief officers, and other staff and to define the “lowest-paid employees” adopted by the authority for the purposes of the statement. The specific information to be included on pay actuals is limited.
16. As described in the statement, the use of job evaluation and the grading structure is the method used to determine the relativities of posts across the Southwark structure. The Council maintains a strong commitment to paying all employees the London Living Wage and its current pay spine incorporates the London Living Wage on all spinal column points. The minimum Southwark NJC rate of pay as of 1 April 2021 exceeded the London Living Wage. The Council is committed to ensuring all employees continue receive London Living Wage, even if future regional pay arrangements were not to incorporate this. The latest London Living Wage rate was announced in November 2021, as part of “Living Wage” week. The hourly rate was set at £11.05 per hour. This rate is independently calculated by the Resolution Foundation and overseen by the Living Wage Commission. It is reviewed annually. The Council’s NJC minimum rate of pay continues to exceed the current London Living Wage.

Policy implications

17. The statement is used as a method to articulate the council’s existing policy on remuneration, with specific details on senior manager posts in particular. As such it does not amend or introduce new policy. Should any current arrangements need amending as a consequence of the development of this statement; the policy implications and contractual implications would require review by cabinet.
18. Publication of the pay statement as presented in Appendix 1 does not create conflict with the General Data Protection Regulation and the Data Protection Act 2018 as it does not contain information relating to a particular individual.

Community equality impact statement

19. Development and publication of the pay policy statement is a useful step in increasing accountability and transparency of council business to the local community. This continues the trend of openness. It allows elected members, those who are directly accountable to the local community, to have input into how decisions on pay are made, particularly senior level pay.
20. The equality analysis provided in Appendix 2 to this report clarifies that there are no adverse implications for people of protected characteristics. Publication of the statement accords with good practice of openness in pay arrangements.
21. The Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017 introduced mandatory gender pay gap reporting for public sector employers. The council publishes data as required.

Resource implications

22. There are no specific implications arising from the development and publication of the pay statement so far as this represents existing policy. Were future statements seeking agreement to move away from established arrangements it would be necessary to consider financial resources and the employment implications. Changes to individual's terms and conditions are likely to reflect a contractual change requiring consultation and due process in order to be lawful.

Financial implications

23. There are no immediate financial implications for the council arising from this report. However, if any relevant expenditure requirements emerge from the implementation of recommendation of this report, they will be managed within existing agreed budgets for the council's general fund and housing revenue account.

Consultation

24. The trade unions have been advised of the need to publish the statement and have been provided with a copy. As the statement is a method to articulate existing policy rather than a change, it is not part of the formal consultation process.

SUPPLEMENTARY ADVICE FROM OTHER OFFICERS

Director of Law and Governance

25. Section 38 of the Act requires a relevant authority (which includes a London Borough) to prepare a pay policy statement for each financial year, by 31 March of the year immediately preceding that to which the pay policy statement relates. The pay policy statement must be approved by a resolution of the authority, and it is a matter reserved to Council Assembly.
26. The statement must set out an authority's policies towards a range of issues relating to the pay of its workforce including the remuneration of its chief officers; the remuneration of its lowest-paid employees; and the relationship between the pay of its chief officers and that of other employees. Chief Officer is defined to include chief and deputy chief officers as defined in the Local Government and

Housing Act 1989. The statement must state the definition of "lowest paid employees" adopted by the authority for the purposes of the statement and the authority's reasons for adopting that definition. Pay policy statements have to be prepared for each financial year; this began with year 2012/13.

27. The pay policy statement must also specifically cover the authority's policies relating to:
 - The level and elements of remuneration for each chief officer (including salary, bonuses and benefits in kind)
 - Remuneration of chief officers on recruitment
 - Increases and additions to remuneration for each chief officer
 - The use of performance-related pay for chief officers
 - The use of bonuses for chief officers
 - The approach to the payment of chief officers on their ceasing to hold office under or to be employed by the authority
 - The publication of and access to information relating to remuneration of chief officers.
28. In complying with its duties relating to pay policy statements, regard must be had to Department of Communities and Local Government ('DCLG') guidance Openness and accountability in local pay: Guidance under section 40 of the Act in 2012 and supplementary guidance (February 2013). The guidance sets out the key policy principles that underpin the pay accountability provisions. Paragraph 2 confirms this guidance was taken into account in preparing this statement.
29. Section 39 of the Act states that an authority's pay policy statement must be approved by a resolution of the authority before it takes effect. This means that the resolution must be by full council before 31 March 2022. Once approved the statement must be published as soon as possible on the authority's website and in any other manner the authority thinks fit. An authority can amend its pay policy statement and any amendment must be made also by resolution by Council Assembly.
30. The draft pay policy statement in Appendix 1 will enable the council to discharge its obligations under sections 38 to 43 of the Act.
31. The Director of Law & Democracy notes the requirement under the Local Government Data Transparency Code 2015, as given effect by the Local Government (Transparency Requirements) (England) Regulations 2015 to publish pay multiplier information, (see paragraph 6) and the mandatory reporting of the gender pay gap for public sector employers introduced by the Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017.
32. When exercising any of its functions, section 149 Equality Act 2010 requires the authority to have due regard to the need to eliminate discrimination and other prohibited conduct and advance equality of opportunity and foster good relations between people who share a relevant protected characteristic and those who do not. Information about the consideration given to equalities issues is set out in paragraphs 19 to 21 and Appendix 2 of the report.

Strategic Director of Finance and Governance (CE20/088)

33. This report is requesting the Council Assembly to approve the council's pay policy statement, as set out in Appendix 1, be agreed.

34. The strategic director of finance and governance notes that there are no immediate financial implications arising from this report. Any future expenditure due to the implementation of these recommendation will be expected to be met from the exiting revenue budgets across the Council.
35. It is also noted that staffing and any other related costs will be contained within existing departmental revenue budgets

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
Communities & Local Government: Openness and accountability in local pay	Human Resources Southwark Council 160 Tooley Street London SE1 2QH	Melanie Medley 020 7525 0472
Localism Act – Sections 38 – 43	Human Resources Southwark Council 160 Tooley Street London SE1 2QH	Melanie Medley 020 7525 0472
Local Government Data Transparency Code 2015, as given effect by the Local Government (Transparency Requirements) (England) Regulations 2015	Human Resources Southwark Council 160 Tooley Street London SE1 2QH	Melanie Medley 020 7525 0472
Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017	Human Resources Southwark Council 160 Tooley Street London SE1 2QH	Melanie Medley 020 7525 0472
Supplementary guidance issued by The Department of Communities and Local Government in February 2013	Human Resources Southwark Council 160 Tooley Street London SE1 2QH	Melanie Medley 020 7525 0472

APPENDICES

No.	Title
Appendix 1	Southwark Council – Pay Policy Statement
Appendix 2	Equality Analysis
Appendix 3	Salary & Grading Structure (please note the 2021 pay awards have not yet been agreed)

AUDIT TRAIL

Lead Officer	Eleanor Kelly, Chief Executive	
Report Author	Melanie Medley, Head of Human Resources	
Version	Final	
Dated	11 March 2022	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments included
Director of Law and Governance	Yes	Yes
Strategic Director for Finance and Governance	Yes	Yes
Cabinet Member	Yes	Yes
Date final report sent to Constitutional Team	11 March 2022	

Southwark Council – Pay Policy Statement

1. Introduction

- 1.1 The Localism Act 2011 requires the council to publish a pay policy statement for each financial year.
- 1.2 This statement relates to year 2022-23 and it is approved by Council Assembly.

2. Scope of Pay Scope

- 2.1 The statement describes our policies towards the pay of senior managers (referred to in the Act as “chief officers”) and our approach to the pay of our lowest paid employees.
- 2.2 Provisions in the Act do not apply to the staff of local authority schools.
- 2.3 Under the Act a “chief officer” is defined as:
 - The head of the authority’s paid service designated under section 4(1) of the Local Government and Housing Act 1989
 - Its monitoring officer designated under section 5(1) of that Act
 - A statutory chief officer mentioned in section 2(6) of that Act
 - A non-statutory chief officer mentioned in section 2(7) of that Act
 - A deputy chief officer mentioned in section 2(8) of that Act.
- 2.4 In Southwark, this applies to the Chief Executive, Strategic Directors and Directors. These positions are considered as our senior managers.

3. Remuneration

- 3.1 For existing senior managers the term remuneration is used to describe salary, expenses and other monetary allowances or benefits.
- 3.2 The council does not employ senior managers under a contract for services (people who are self-employed or work through a limited company), and therefore remuneration for such arrangements is not described. All senior managers are paid via the council's payroll with appropriate tax and National Insurance deductions made in accordance with HMRC regulations.

4. Current Pay Structures and arrangements

- 4.1 The Council currently operates
 - The Joint National Council (JNC) for LA Chief Executives, and JNC for LA Chief Officers pay agreements and arrangement
 - The National Joint Council (NJC) Greater London Provincial Council (GLPC) Inner London pay agreement for most posts across the authority
 - There are a small number of posts under different national schemes such as Soulbury, Teachers, Public Health (Agenda for Change), & Craft Workers.

5. Salary

- 5.1 In Southwark posts, including senior managers, are job evaluated using a single system (the Korn Ferry Group methodology) to determine the job size. The job evaluation results for senior managers are verified by independent experts at the Korn Ferry Group.
- 5.2 The job size determines a job's placement against the pay spine, through an established grading structure.
- 5.3 Grades are linked to the salary scale. Staff have the potential to move through the grade by incremental progression, based on performance.
- 5.4 The pay spine is increased in accordance with pay award settlements determined by the National Joint Council for Local Authorities Services (and regionally varied for inner London by the GLPC) (or other national negotiating bodies where relevant for other terms and conditions).
- 5.5 The Greater London Provincial Council introduced new pay spines that took effect from 1 April 2019. As the council moved away from the standard GLPC grades in 1999 and introduced a Southwark specific grading structure, an interim grading structure based around the GLPC pay spine is currently in place. A review of the Council's grading structure is due to be undertaken by the organization. This approach is supported by our recognised trade unions.
- 5.6 Southwark has introduced special arrangements for its lowest paid workers, as described below. Where there are any amendments, which are determined by the National Joint Council for Local Authorities Services as regionally varied by the GLPC, these will be applied to all relevant employees without further referral to council assembly.
- 5.7 Individual staff are paid within the grade. Employees may move through the grade range by incremental progression; in accordance with a performance management framework.
- 5.8 There is an element of flexibility that allows the payment of non-consolidated market factor supplements to specific roles that are recognised as "hard to fill". Payment is subject to justification against external data and with periodic review.
- 5.9 For posts at JNC level (grade 14 and above), specific benefits up to a financial cap may be taken in kind (e.g. season ticket purchase, addition pension contributions, health plan) or paid as an addition to salary. For senior managers the annual financial value of such benefits currently ranges from £2,724 up to £6,190, dependent on grade.

6. Other Payments & Expenses

- 6.1 With the exception of standby payments made to a limited number of posts, no additional allowances are paid to senior managers (as defined in section 2 above).
- 6.2 Senior managers are not eligible to receive overtime for excess hours worked. In line with all other (non-teaching) staff their full time equivalent weekly hours are 36. However, for senior managers the contract of employment states this

as a minimum and individuals are required to do whatever hours are necessary to get the job done, with no additional payment. Where hours are worked outside “normal office hours”; senior managers do not receive enhancements nor shift allowances which other staff on NJC conditions for Local Authorities Services may be entitled.

6.3 Senior managers do not receive an expenses allowance. In line with all other staff, where essential expenses are incurred in the performance of their duties, costs can be reclaimed, where these are reasonable and public money is being used prudently.

6.4 For non-senior managers, appropriate terms and conditions, e.g. shift allowances, reflect the duties and obligations of posts in accordance with the NJC for Local Authorities Services. Bonus payments are only a feature of a small number of Craft Worker terms and conditions, otherwise bonus payments are not a feature of pay arrangements. Staff are contracted to work 36 hours per week (full time equivalent). Where service provision demands that it is necessary for additional hours to be worked above the full time equivalent, overtime rates would apply. Rates are determined in accordance with Conditions of Service.

7. Fees for election duties

7.1 Council staff can be employed by the Returning Officer on election duties of varying types. The fees paid to Council employees for undertaking these election duties differ according to the type of election they participate in and the nature of the duties they undertake.

7.2 Returning Officer duties (and those of deputy returning officers) are contractual requirements and fees paid to them for national elections/referendums are paid in accordance with the appropriate Statutory Fees and Charges Order and are paid by the body responsible for the conduct of the election.

8. Recruitment of Senior Managers

8.1 Vacant senior management positions are recruited to in accordance with the council’s recruitment policy with the overarching aim of employing on merit; to engage the best person for the job.

8.2 Senior Managers joining the organisation:–

- Are paid on the grade for their post.
- Join at the bottom spinal column point of the grade; unless the person can demonstrate that payment above the minimum is essential to match current earnings, or to reflect the prevailing market, or to recognise experience and skills to secure engagement. No staff are paid above the grade maximum.
- Do not receive any lump sum payments on joining.
- May receive expenses relating to their home relocation where this is necessary to secure engagement.

8.3 Members have the opportunity to question all salary packages to be offered as part of the recruitment to senior management posts.

9. Leaving the Organisation & Pensioners

9.1 All staff leaving the council (including senior managers) on a voluntary resignation basis do not receive a severance payment.

9.2 Where the council decides to terminate any employee's service on the basis of redundancy, in employment law terms this is based on the facts of the case, (deletion or diminution of the post). Payment entitlements are enshrined in the council policy on redeployment redundancy and reorganisation and comprise contractual entitlements, (notice un-worked, leave not taken), plus redundancy element, in accordance with the statutory table. Payments are made as a multiple of an actual week's pay. Also for those aged 55 and over, under the pension regulations they become entitled to immediate pension as earned in the event of redundancy or efficiency; any costs accruing to the Council for pension payments are capital costs based on an actuarial calculation linked to service and age. Entitlements are not discretionary to an individual once a redundancy situation arises.

9.3 For senior managers, where redundancy or mutual termination occurs information would be included in the declared salary data included in the Statement of Accounts each year. Were an employee's services to be terminated on these bases the council would not re-engage the individual on a contract for services (i.e. self-employed basis).

9.4 Where the Council decides to terminate any employee's service on the basis of mutual termination on efficiency of the service grounds, the Council calculates entitlements relying on the Local Government (Early Termination of Employment) (Discretionary Compensation) (England and Wales) Regulations 2006 and the pension regulation when over 55 years old. Should the cost of the total package exceed £100k, agreement will be obtained via council assembly or another properly constituted Member body, prior to finalization.

9.5 New recruits may be in receipt of a pension under the Local Government Pension Scheme (LGPS) e.g. as a result of service with another Authority. In such cases, the employee's pension entitlement would be abated (reduced in accordance with actuarial calculation) or capped as required under LGPS regulations. This would have no impact on the council's remuneration arrangements.

9.6 Under the LGPS Regulations eligible employees may be considered for one of the Scheme's flexible retirement options. This would include instances where the employee reduces to a part time basis or demotion. On such occasions the council's remuneration arrangements would continue as described above plus any pension payable determined by application of LGPS Regulations and that person's membership entitlements.

10. Lowest Paid Staff

10.1 The Council maintains a strong commitment to paying all employees the London Living Wage and the Council's current pay spine incorporates the

London Living Wage on all spinal column points – as set by the NJC and varied regionally by the GLPC.

10.2 The latest London Living Wage rate was announced in November 2021, as part of “Living Wage” week. The hourly rate was set at £11.05 per hour. This rate is independently calculated by the Resolution Foundation and overseen by the Living Wage Commission. It is reviewed annually. The Council’s NJC & GLPC minimum rate of pay continues to exceed the current London Living Wage.

11. Other Information

11.1 In addition to this statement the council publishes other information on the detail of payments. Information can be found on the Open Data section of the council’s website (www.Southwark.gov.uk). This includes:-

- The council’s grading structure and salary scales.
- The annual statement of accounts. This includes the numbers of people earning £50,000 per year or more in £5,000 bandings. The accounts also give detail, including the name, for those whose pay is £150,000 or more. This covers all remuneration elements including employer’s pension contribution.

11.2 In accordance with the Local Government Transparency Code 2015; to coincide with the reporting at the end of the financial year, the council publishes the ratio between the highest paid taxable earnings for the given year and the median earnings figure of the whole of the authority’s workforce. In January 2022 the ratio between the top earner and median earnings was 5.78 to 1.

EQUALITY ANALYSIS – PAY POLICY STATEMENT

Overview

1. The Localism Act 2011 requires Authorities to develop and publish a pay policy statement. This would include the remuneration arrangements for its most senior staff and approaches on remuneration to its lowest paid employees.

Impact

2. The development and publication of the pay statement does not in itself amend policy. Were changes to arise as a consequence, proposals would require scrutiny including the impact upon people of different protected characteristics.

3. The publication of the pay statement does however accord with good practice on managing equal pay; increasing transparency on organisational arrangements. There are no adverse impacts on people of specific protected characteristics arising from this development. Instead it may reasonably be argued that greater openness may reduce the fear of potential discrimination by setting out arrangements which are in force.

4. On a continuing basis the council undertakes monitoring of its workforce to identify and take action to address potential adverse impacts on people of specific protected characteristics. Monitoring data is published on the council's website through the annual workforce report, in accordance with the specific duties of the Equality Act 2010.

5. The Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017 introduce mandatory gender pay gap reporting for public sector employers. The council has published data as required.

APPENDIX 3

SALARY & WAGES SCALES as at 1 April 2021

Inner London	
wef 01.04.2021	
1	£22,416
2	£22,599
3	£23,004
4	£23,421
5	£23,838
6	£24,270
7	£24,705
8	£25,152
9	£25,602
10	£26,064
11	£26,535
12	£27,009
13	£27,498
14	£27,993
15	£28,497
16	£29,010
17	£29,532
18	£30,063
19	£30,606
20	£31,155
21	£31,716
22	£32,289
23	£32,868
24	£33,459
25	£34,062
26	£34,671
27	£35,298
28	£35,932
29	£36,579
30	£37,260
31	£38,148
32	£39,117
33	£40,155
34	£41,346
35	£42,336
36	£43,356
37	£44,364
38	£45,381
39	£46,392
40	£47,352
41	£48,402
42	£49,428
43	£50,451
44	£51,444
45	£52,470
46	£53,490
47	£54,513
48	£55,554

01		02		03		04		05			
								6	£24,270		
								7	£24,705		
							4	£23,421	8	£25,152	
						2	£22,599	5	£23,838	9	£25,602
						3	£23,004	6	£24,270	10	£26,064
						4	£23,421	7	£24,705	11	£26,535
						5	£23,838	8	£25,152	12	£27,009
1	£22,416					6	£24,270	9	£25,602	13	£27,498
2	£22,599										

06		06a		07		07a		08	
9	£25,602	15	£28,497	14	£27,993	20	£31,155	20	£31,155
10	£26,064	16	£29,010	15	£28,497	21	£31,716	21	£31,716
11	£26,535	17	£29,532	16	£29,010	22	£32,289	22	£32,289
12	£27,009	18	£30,063	17	£29,532	23	£32,868	23	£32,868
13	£27,498	19	£30,606	18	£30,063	24	£33,459	24	£33,459
14	£27,993			19	£30,606	25	£34,062	25	£34,062
15	£28,497			20	£31,155			26	£34,671
16	£29,010			21	£31,716			27	£35,298

08a		09		10		11		12	
26	£34,671	27	£35,298	31	£38,148	35	£42,336	39	£46,392
27	£35,298	28	£35,932	32	£39,117	36	£43,356	40	£47,352
28	£35,932	29	£36,579	33	£40,155	37	£44,364	41	£48,402
29	£36,579	30	£37,260	34	£41,346	38	£45,381	42	£49,428
30	£37,260	31	£38,148	35	£42,336	39	£46,392	43	£50,451
		32	£39,117	36	£43,356	40	£47,352	44	£51,444
		33	£40,155	37	£44,364	41	£48,402	45	£52,470
		34	£41,346	38	£45,381	42	£49,428	46	£53,490

14		15		16		17		18	
2	£52,440	7	£61,587	12a	£77,217	17	£90,948	22	£107,271
3	£54,150	8	£63,615	13a	£79,764	18	£93,996	23	£110,871
4	£55,917	9	£65,697	14a	£82,428	19	£97,137	24	£114,624
5	£57,735	10	£67,869	15	£85,161	20	£100,392	25	£118,497
6	£59,634	11	£70,113	16	£88,023	21	£103,770	26	£122,496
7	£61,587	12	£72,435	17	£90,948	22	£107,271	27	£126,645
8	£63,615	13	£74,823	18	£93,996	23	£110,871	28	£130,923
9	£65,697	14	£77,322	19	£97,137	24	£114,624	29	£135,384

Chief Officer		Chief Executive	
31	£149,340	38	£188,895
32	£154,434	39	£195,030
33	£159,690	40	£201,366
34	£165,135	41	£207,915
35	£170,760	42	£214,671
36	£176,589		
37	£182,634		
38	£188,895		

Planned Overtime per hr	
grade 9	£ 21.78
grade 10/11	£ 23.53
grade 12	£ 25.53

sleeping in	unit standby
£37.72	£9.63

Standard grades are prefixed LBS-0.
Grades prefixed LBS-1 are for weekend work where +2 SCP apply.

Grades 6a, 7a and 8a are temporary.

JNC	
wef 01.04.2021	
2	£52,440
3	£54,150
4	£55,917
5	£57,735
6	£59,634
7	£61,587
8	£63,615
9	£65,697
10	£67,869
11	£70,113
12	£72,435
12a	£77,217
13	£74,823
13a	£79,764
14	£77,322
14a	£82,428
15	£85,161
16	£88,023
17	£90,948
18	£93,996
19	£97,137
20	£100,392
21	£103,770
22	£107,271
23	£110,871
24	£114,624
25	£118,497
26	£122,496
27	£126,645
28	£130,923
29	£135,384
30	
31	£149,340
32	£154,434
33	£159,690
34	£165,135
35	£170,760
36	£176,589
37	£182,634
38	£188,895
39	£195,030
40	£201,366
41	£207,915
42	£214,671